

### INTRODUCTION OF SKYLINER TO REDUCE HIGH RETAKE RATE OF THE KNEE SKYLINE X-RAY: A PILOT STUDY



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# INTRODUCTION

## **GENERAL RADIOGRAPHY (X-RAY)**

- General radiography or plain X-Ray is a basic medical imaging examination.
- It is an examination that produces images of the internal structures and extremities to assist in diagnosis.







# INTRODUCTION

- One of the common request for extremities in General Radiography is knee X-Ray.
- In the year 2021, knee X-Ray constitutes 13% of the medical imaging requests for extremities.
- Skyline view is a common request of the knee X-Ray projection.





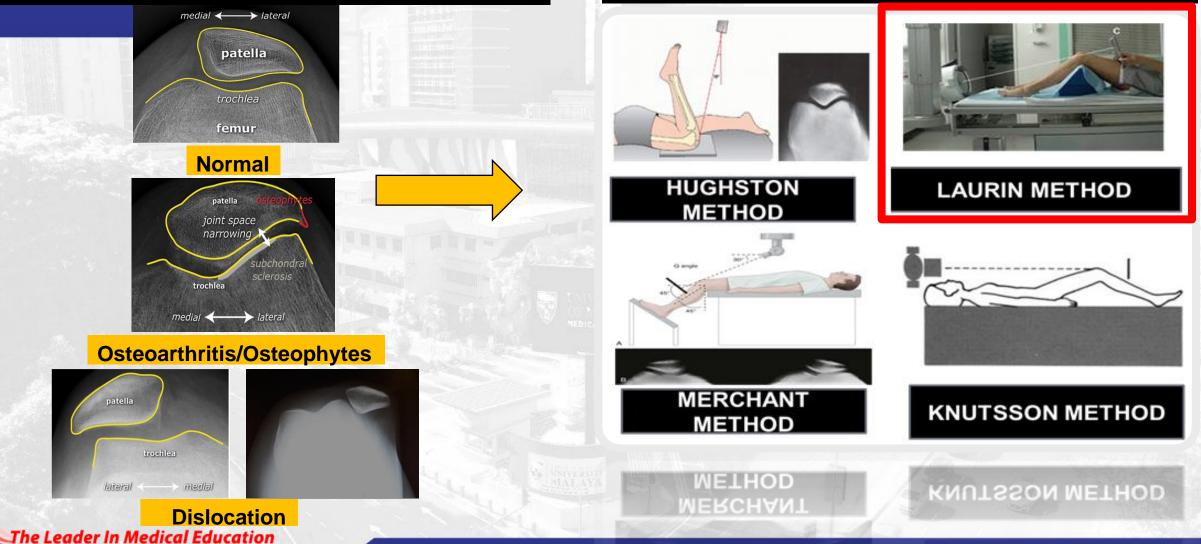




## **KNEE SKYLINE VIEW**

#### **CLINICAL INDICATIONS: KNEE SKYLINE VIEW**

#### VARIOUS METHODS TO PROJECT KNEE SKYLINE VIEW



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## **BACKGROUND OF PROBLEM**

**Out of collimation** 

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## **SKYLINE VIEW**

1. Frequency of repetition of X-ray skyline (about >10%) due to blurred image caused by patient movement during exposure.



#### Detector was unstable and had high tendency of falling as patient had to hold it in position manually

2. Existing mobility devices are not compatible or ergonomic for some patients, especially patients who are old, weak or not strong

X-ray detector (weighs 4kg) have a **risk of falling** during skyline view positioning

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### PUSAT PERUBATAN DINIYERSITA MALAYA



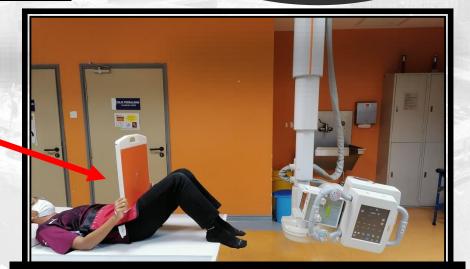
Patient arrives at registration counter

Staff verifies patient ID



#### Patient wait to be called

Detector was unstable, risk of motion artifact and had high tendency of falling as patient had to hold it in position manually



Examination Performed LAURIN METHOD (without motion prevention device)



Patient called and ID verified prior to examination

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## **CURRENT PRACTICE – POSITIONING METHOD**

X-ray detector (weighs 4kg) have a **risk of falling** during skyline view positioning

### Cost of 1 X-Ray detector ~ RM200K

#2 KEROSAKAN HARTA/ASET PPUM YANG MEMERLUKAN PEMBAIKAN Denda: Berdasarkan kos Pembaikan

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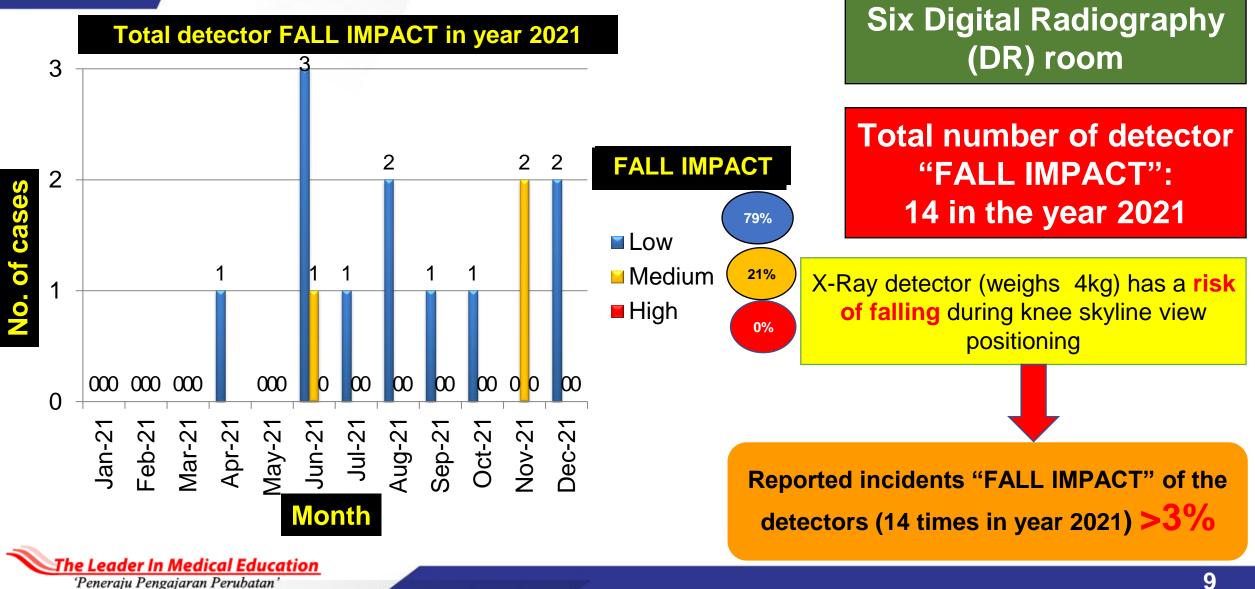
No proper knee flexion and X-Ray beam angulation

### **CURRENT PRACTICE – POSITIONING METHOD**

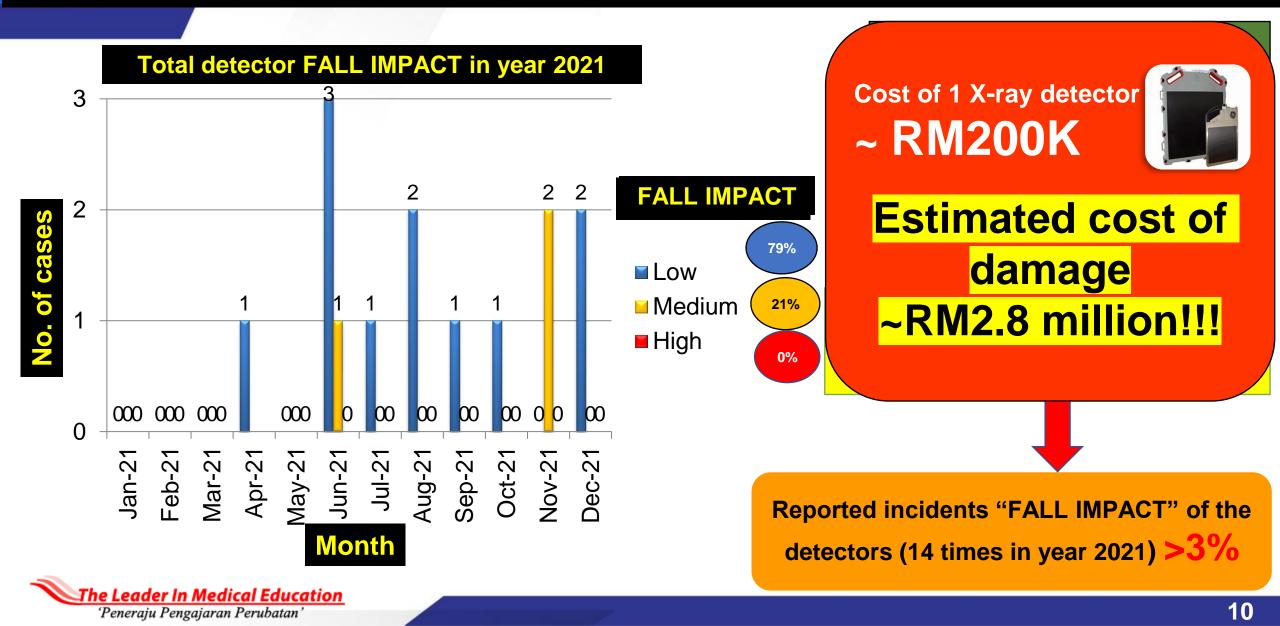


### A demonstration video on current positioning for knee skyline X-Ray

## **BACKGROUND OF PROBLEM**



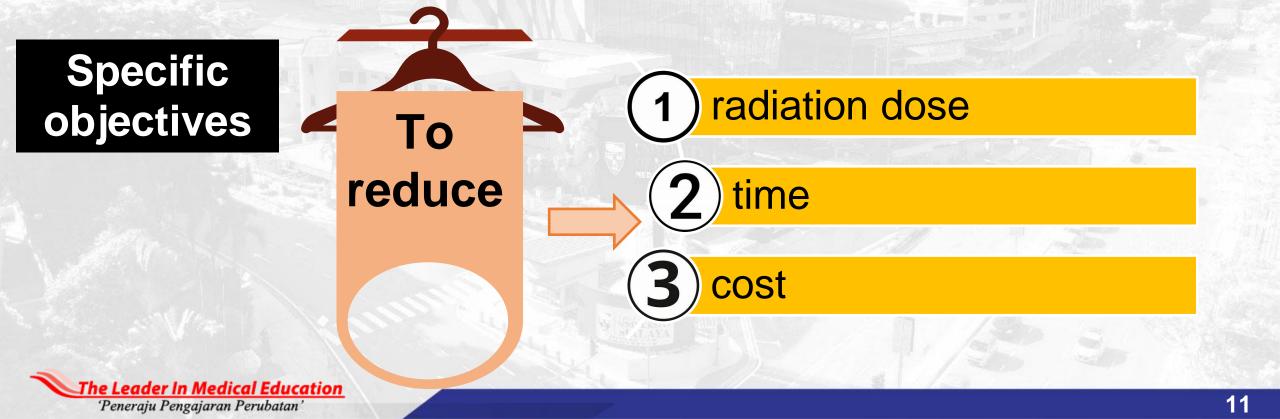
## **BACKGROUND OF PROBLEM**





# **OBJECTIVE**

## General objective: • to reduce the high retake rate of knee skyline X-Rays (>10%)





# **LITERATURE REVIEW 1**

Deterministic effects	Stochastic effects
short	long
yes	no
1 for all individuals above	increasing with dose
increasing with dose	independant of dose
to prevent the occurrence of accidental situations	to limit the exposure of workers,
and if any, to limit the consequences	to reduce the exposure as low as possible
	short yes 1 for all individuals above increasing with dose to prevent the occurrence of accidental situations and if any,

### Overall rate of repeat / retake analysis should not exceed 10%

Recommended by Conference on Radiation Protection Quality Assurance Director in Diagnostic X-Ray. (http://www.crcpd.org/)

#### **Risk of radiation induced cancer**

First Published: July 1986 Revised/republished October 2009 QA Collectible: Repeat Analysis

#### (these are still considered repeats).

After a period of time (recommend a minimal sample size of 250 patients or quarterly) analyze all of the films and record the reason that each film was placed in the collection box. The worksheet has several categories listed that are important in the management of an x-ray facility. For each film, place a mark in the box next to the appropriate cause. Record the total number of films that are checked for each category on the worksheet.

It is also important to record the total number of films used by the facility during the time period in order to determine total film usage.

Add up rows 1-10 on the worksheet to determine the total number of repeat or reject films and rows 11-14 to determine the total number of the other films. Also add these two numbers to

Conference of Radiation Control Program Directors, Inc. (CRCPD) 1030 Burlington Lane, Suite 48 Frankfort, KY 49601 www.crcpd.org

#### Analysis of Results:

In order for this program to be of any value to the facility, the results must be reviewed PERIODICALLY! The overall rate should be less than 10%. The percentage of films in each category also needs to be reviewed to determine if a particular problem exists. If so, steps should be taken to correct that problem. As conditions improve, the overall percentages should decrease.





# **LITERATURE REVIEW 2**

<u>JMIR Res Protoc.</u> 2017 Sep; 6(9): e185. Published online 2017 Sep 26. doi: <u>10.2196/resprot.8007</u> PMCID: PMC5635235 PMID: <u>28951379</u>

Educational Module Intervention for Radiographers to Reduce Repetition Rate of Routine Digital Chest Radiography in Makkah Region of Saudi Arabia Tertiary Hospitals: Protocol of a Quasi-Experimental Study Introduction

Monitoring Editor: Gunther Eysenbach

Reviewed by Pooyan Khalighinejad and Elizabeth Krupinski

The repetition of radiographs should not exceed 10%

**The Leader In Medical Education** 'Peneraju Pengajaran Perubatan' Good quality images in routine radiography should provide an adequate picture of the body's anatomy. Failure to obtain a good quality image requires the radiograph to be repeated. According to Foos et al [1], the term "repetition" refers to redoing a radiograph of a patient that was deemed clinically unacceptable. Repetition of an image is a critical event in radiology. It is recommended that the repetition rate should not exceed 5% [2-7]. The Diagnostic Imaging Quality Assurance Committee recommends that the repetition of radiographs should not exceed 5% to 7% [8]. The American Association of Physicists in Medicine recommends keeping the repetition rate below 6%, and when it increases to 10%, corrective action should be conducted [9]. The Australian College of Radiologists recommends an acceptable repetition rate of 2% and not more than 5% [10].

A study by Khafaji and Hagi [11] reported high repetition rates of radiography in Saudi hospitals, averaging 14.9%, which is higher than the international standard. Another study reported the repetition rate in 3 Ministry of Health hospitals ranged from 7.4% to 9.7%. The same study revealed that chest radiographs have higher repetition rates compared to other radiological procedures [12]. Related to that, it was revealed that radiographer error is one of the factors that strongly contribute to the issue of the repetition [13,14].

>10% correction action should be conducted

Go to: 🕨



### **BRAINSTORMING SESSION FOR TEAM MEMBERS**





#### No

1

#### **Problems identified**

- No standard method for knee skyline view
- 2 No suitable positioning device for knee skyline view
- 3 High risk of detector falling during the knee skyline view positioning
- 4 Repetition of examination due to motion artefacts
- 5 Poor image quality due to improper knee flexion

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### **PROBLEM DEFINITION - SMART CRITERIA**

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A LEAN IN MAN	SPECIFIC	<ul> <li>Technique protocol not reviewed (no standardisation)</li> <li>Increased number of repeated patients</li> <li>Increased risks of radiation dose to patients</li> <li>Increased costs due to damaged detectors</li> <li>Increased time spent positioning</li> </ul>
	MEASURABLE	Data can be easily obtained
	APPROPRIATENESS	Producing optimised image quality is part of core business in the Department of Biomedical Imaging
	RELIASTIC	The solution is possible with the guidance from previous studies done
	TIMELINESS	The study can be completed within one year

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**Timeliness** 

9 12 10 8 11

**Specific** Measurability **Achievable** Remediable Group PROBLEM Members **GURDEEP** AZUAN SHARALLA 2 2 2 BALA 

9 12 10 8 11 9 12 10 8 11 9 12

9 12 10 8 11

No standard method for knee skyline view

**Problems identified** 

- No suitable positioning device for knee skyline view
- High risk of detector falling during the knee skyline view positioning
- Repetition of examination due to motion artefacts
- Poor image quality due to improper knee flexion

4 GROUP MEMBERS - RATING SCALE: 1=Low, 2=Medium, 3= High (\*Max score 4 x 3 = 12)

Total

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## **EVALUATION BASED ON 5 PROBLEMS**

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	MALAYA

No



## **SELECTED PROBLEM**

NO	PROBLEM	Weightage According to "SMART" criteria					TOTAL	
		Specific	Measurability	Appropriateness	Remediable	Timeliness		
1	No standard method for knee skyline view	9	9	9	9	9	45	
2	No suitable positioning device for knee skyline view	12	12	12	12	12	60	SELECTED PROBLEM
3	High risk of detector fall	10	10	10	10	10	50	
4	Repetition of examination due to motion artefact	8	8	8	8	8	40	
5	Poor image quality due to improper knee flexion	11	11	11	11	11	55	

4 GROUP MEMBERS - RATING SCALE: 1=Low, 2=Medium, 3= High (\*Max score 4 x 3 =12)

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## ANALYSIS OF PROBLEM (5W 1H)

ANALYSIS OF PROBLEM	DETAILS	
What	High retake rate of the knee skyline X-Ray	
Why No suitable positioning device for knee skyline X-Ray		
Where	Department of Biomedical Imaging, 5th floor South Tower, UMMC	
When	During knee skyline view positioning	
Who	<ul><li>i) Patients undergoing knee skyline examination</li><li>ii) Radiographers involved in the examination process</li></ul>	
How	Develop a suitable positioning device for knee skyline X-Ray	





# **PROBLEM STATEMENT**

## HIGH RETAKE RATE OF THE KNEE SKYLINE X-RAY (STANDARD <10%)





TARGET SETTING

# RETAKE RATE OF THE KNEE SKYLINE X-RAY SHOULD NOT EXCEED >10%

	Deterministic effects		Stochastic effects	
	onset time short		long	
-	threshold	yes	no	
	probability	1 for all individuals above	increasing with dose	
	severity	increasing with dose	independant of dose	
C	onsequences for nuclear	to prevent the occurrence of accidental situations	to limit the exposure of workers,	
	installations	and if any, to limit the consequences	to reduce the exposure as low as possible	

#### **Reduce risk of radiation induced cancer**



Radiation Protection Principle: As Low As Reasonably Achievable (ALARA) - minimising the radiation doses and limiting the release of radiation dose by applying all "reasonable approaches or technique."

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https://lorettez0p-images.blogspot.com/2020/12/stochastic-effects-of-radiation.html



## **PROJECT APPROVAL LETTER**

#### UNIVERSITY OF MALAYA MEDICAL CENTRE

#### **APPLICATION OF APPROVAL**

Fwd: MEMOHON KEBENARAN BAGI MENJALANKAN PROJEK PENAMBAHBAIKAN KUALITI (QUALITY IMPROVEMENT PROJECT) DI JABATAN PENGIMEJAN BIO PERUBATAN

Ruzimah Johari <ruzimah@ummc.edu.my> To: Lilian Yap <lilian@ummc.edu.my>

Thu, Dec 8, 2022 at 10:35 AM

------ Forwarded message ------From: RuzImah Johari <ruzimah@ummc.edu.my> Date: Tue, 22 Nov 2022 at 09:57 Subject: MEMOHON KEBENARAN BAGI MENJALANKAN PROJEK PENAMBAHBAIKAN KUALITI (QUALITY IMPROVEMENT PROJECT) DI JABATAN PENGIMEJAN BIO PERUBATAN To: Ketua Jabatan Pengimejan Bioperubatan <kj\_rad@ummc.edu.my> Cc: Mohamad Zamri Mohamad Zin <mzzamri@ummc.edu.my>, Hanizan Ahmad <Hanizan@ummc.edu.my>, Ravi Chanthriga Eurailulu <ravi@ummc.edu.my>

MEMOHON KEBENARAN BAGI MENJALANKAN PROJEK PENAMBAHBAIKAN KUALITI (QUALITY IMPROVEMENT PROJECT) DI JABATAN PENGIMEJAN BIO PERUBATAN

Merujuk perkara di atas, pasukan penambahbaikan kualiti Jabatan Pengimejan Bio-Perubatan bagi ingin memohon kebenaran bagi menjalankan projek inovasi penggunaan alat cegah gerak yang dinamakan sebagai *Skyliner* di bahagian Radiografi Am, di Tingkat 5, Menara Selatan, Jabatan Pengimejan Bio Perubatan.

2. Untuk makluman, projek ini akan dipertandingkan pada Konvensyen Kumpulan Inovatif Dan Kreatif (KIK) Universiti Malaya pada Disember 2022 dan juga mana-mana pertandingan di luar PPUM sekiranya ditawarkan melalui Jabatan Perkembangan & Amalan Perubatan (JPAP), PPUM. Projek yang telah berjaya akan digunakan sebagai aliran kerja semasa bagi meningkatkan lagi kualiti perkhidmatan di jabatan dari segi klinikal dan pengurusan. Bersama ini, dilampirkan pamplet projek berkaitan untuk rujukan.

3. Pihak kami berharap dengan penambahan aktiviti penambahbaikan kualiti seumpama ini dapat menggalakkan lebih ramai lagi penglibatan staf dengan perkongsian idea-idea menarik yang dapat digunakan dan dikembangkan di dalam jabatan.

Sekian, Terima Kasih.

'Saya yang menjalankan amanah'

Ruzimah Johari Pegawai Juru X-Ray, Jabatan Pengimejan Bio-Perubatan, Pusat Perubatan Universiti Malaya.

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#### **APPROVAL GRANTED**

Lillan Yap <ililan@ummc.edu.my>

#### Fwd: MEMOHON KEBENARAN BAGI MENJALANKAN PROJEK PENAMBAHBAIKAN KUALITI (QUALITY IMPROVEMENT PROJECT) DI JABATAN PENGIMEJAN BIO PERUBATAN 1 message

From: Khairui Azmi Abd Kadir «khairulazmi@ummo.edu.my» Date: Wed, 4 Jan 2023 at 16:38 Subject: Re: MEMOHON KEBENARAN BAGI MENJALANKAN PROJEK PENAMBAHBAIKAN KUALITI (QUALITY IMPROVEMENT PROJECT) DI JABATAN PENGIMEJAN BIO PERUBATAN

To: Ruzimah Johari «ruzimah@ummo.edu.my» Co: Ravi Chanthriga Eturajulu «ravi@ummo.edu.my», Ketua Jabatan Pengimejan Bioperubatan «kj rad@ummo.edu.my», Siti Nur Alshah Zolkapie «sitinuralshah@ummo.edu.my»

KEBENARAN MENJALANKAN PROJEK PENAMBAHBAIKAN KUALITI JABATAN

Dengan hormatnya saya merujuk kepada perkara di atas.

 Sukacita dimaklumkan bahawa pihak Pengurusan Jabatan Pengimejan Bio-Perubatan bersetuju Projek Penambahbaikan Kualiti (QI) bagi kumpulan Kumpulan Sunrise dilaksanakan selaras dengan hala tuju jabatan dan PPUM.

 Dengan kebenaran menjalankan projek ini, diharapkan tuan/puan dapat melaksanakan tugas yang diamanahkan dengan penuh komitmen dan dedikasi demi memantapkan lagi aktiviti penyelidikan dan penambahbaikan di dalam Jabatan.

4. Sehubungan dengan itu, pihak Pengurusan Jabatan Ingin mengucapkan tahnlah & syabas kepada tuan/puan yang melibatkan diri dalam projek QI ini. Semoga la dapat memberi manfaat kepada jabatan khususnya dan organisasi amnya, selain menjadi nilai tambah kepada prestasi peningkatan kendiri staf yang terlibat. Tahnlah juga diucapkan kepada ahil-ahil Portfolio Penyelidikan dan Penambahbalkan Kualiti Jabatan yang diketual oleh Puan Ravi Chanthriga a/p Eturajutu, Pegawai Juru X-Ray di atas program yang dilaksanakan. Diharapkan lebih ramal staf yang akan terlibat pada masa hadapan.

Seklan, terima kasih.

Seklan, terima kasih.

"PENERAJU PENGAJARAN PERUBATAN" "WAWASAN KEMAKMURAN BERSAMA 2030" "BERKHIDMAT UNTUK NEGARA"

Saya yang menjalankan amanah,

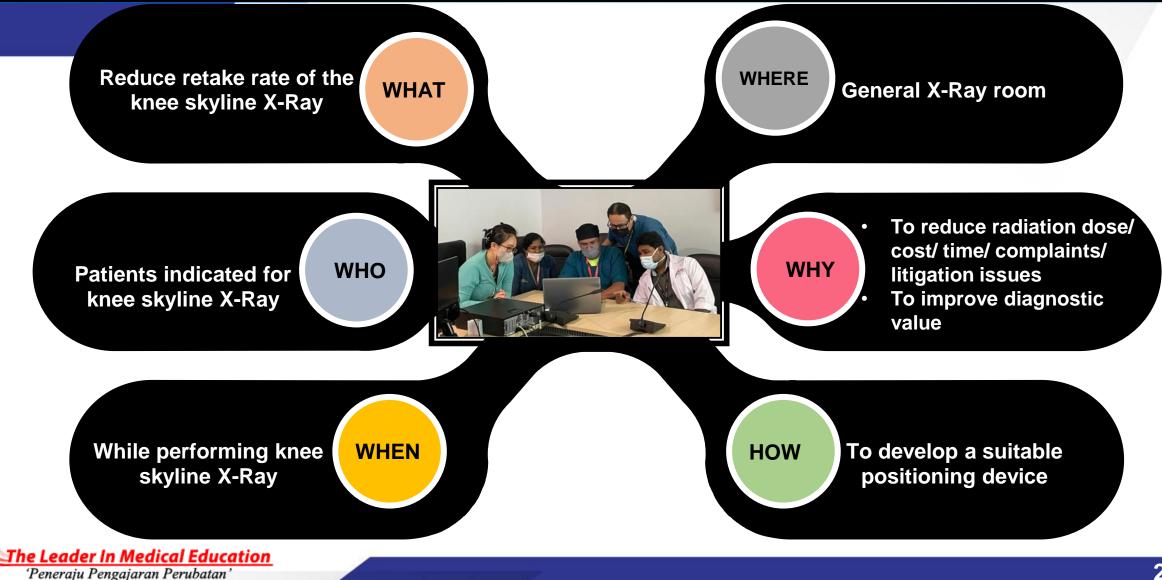
Prof Madya Dr Khairul Azmi Abd Kadir Ketua Jabatan Pengimejan Bio-Perubatan



## **IMPACT OF PROBLEM TO STAKEHOLDERS**

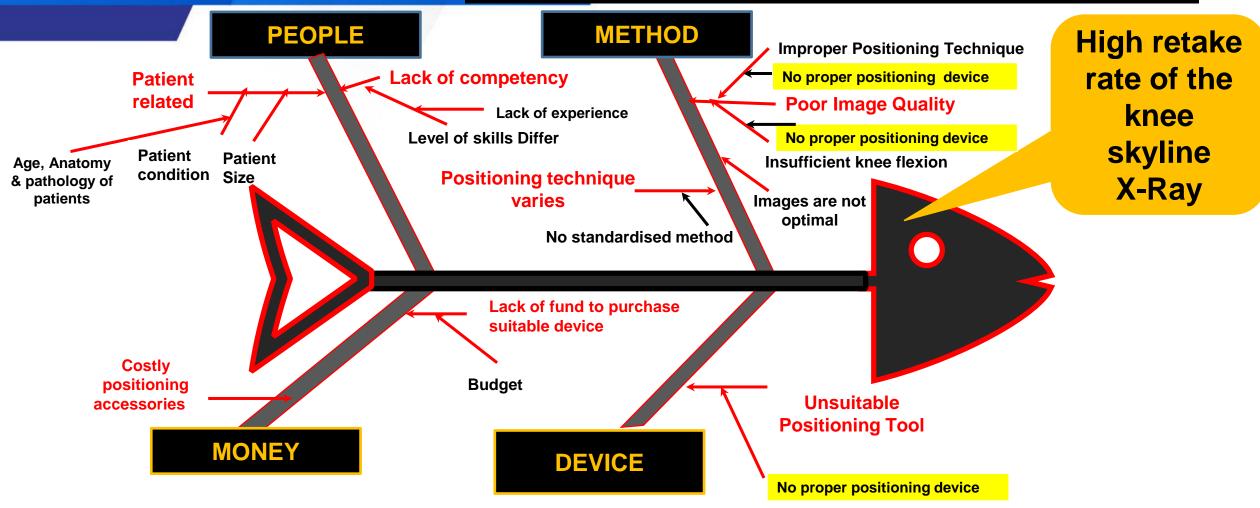
Stakeholders	Description	Positive impact with project completion	Negative impact without project completion	Degree of impact
Employees (Radiologists & Radiographers)	<ul> <li>Enhanced image quality</li> <li>Reduced repetition</li> <li>Help with the diagnosis</li> </ul>	<ul> <li>Gain job satisfaction &amp; sense of fulfilment</li> <li>Enhanced knowledge, skill &amp; capacity</li> <li>Enhanced patient safety (e.g., reduce radiation dose)</li> </ul>	<ul> <li>Increased risks of safety to patients (e.g., side effects of radiation)</li> <li>Lack of ownership</li> </ul>	High
Patients & caregivers	<ul> <li>Individuals who are sick and caregivers provide assistance to them</li> <li>Received diagnostic imaging services to improve treatment</li> </ul>	<ul> <li>Increased patients &amp; caregiver satisfaction</li> <li>Reduced risks from imaging examinations</li> <li>Enhanced treatment</li> </ul>	<ul> <li>Increases patients &amp; caregivers' burden</li> <li>Increased side effects from imaging examinations</li> <li>Limited options to clinician in requesting diagnostic imaging to improve treatment</li> </ul>	High
Management	<ul> <li>Planning, organising, and coordinating to provide quality service</li> </ul>	<ul> <li>Cost savings</li> <li>Increased safety</li> </ul>	<ul> <li>Customer complaints</li> <li>Bad reputation and image</li> </ul>	High
Legislative Dept	<ul> <li>Important instruments in organising society and protecting citizens</li> </ul>	<ul> <li>Reduced risks of litigation</li> </ul>	<ul> <li>Increased risks in litigation</li> <li>Customer complaints</li> </ul>	High

# **ACTION PLAN: 5W 1H**





## **ISHIKAWA 1**



### Fishbone / Ishikawa diagram for possible causes of a problem

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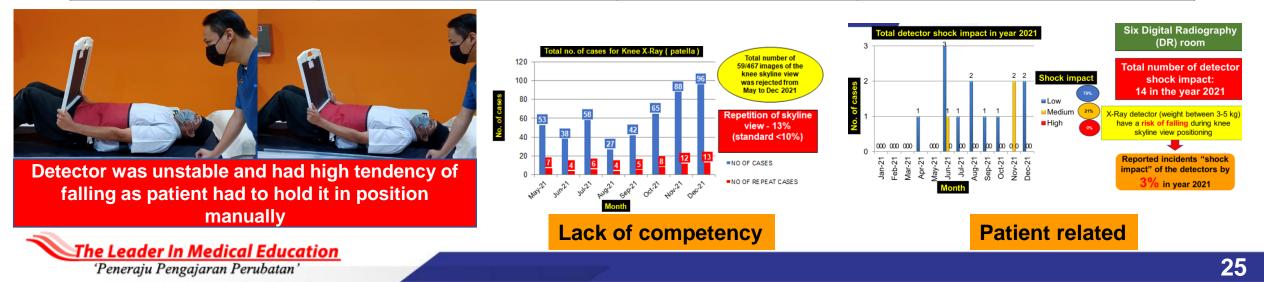


PUSAT PERUBATAN

## **VERIFICATION OF POSSIBLE CAUSE**

## PEOPLE

<b>ROOT CAUSE</b>	VERIFICATION	PIC	IMPACT
Lack of competency	Repeat reject rate was high (>10%)	SHARALLA	
Patient related	Some patients are unable to cooperate	GURDEEP	





## **VERIFICATION OF POSSIBLE CAUSE**

۱.	V				
	V				

<b>ROOT CAUSE</b>	VERIFICATION	PIC	IMPACT
Poor image quality	No proper positioning device	BALA	



Detector was unstable and had high tendency of falling as patient had to hold it in position manually



Suboptimal image quality

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## **VERIFICATION OF POSSIBLE CAUSE**

## METHOD

<b>ROOT CAUSE</b>	VERIFICATION	PIC	IMPACT
Positioning technique varies	No standardised method	BALA	











**PUSAT PERUBATAN** 

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## VERIFICATION OF POSSIBLE CAUSE DEVICE

<b>ROOT CAUSE</b>	VERIFICATION	PIC	IMPACT
Unsuitable positioning tool	<ol> <li>No proper positioning device</li> <li>Possible to fall during</li> </ol>		
<b>NO PROPER DEVICE</b>	positioning – non optimised image		
	quality	SHARALLA	
	required by the second	ient is ired to the X- etector	R DEVICE



V



## **VERIFICATION OF POSSIBLE CAUSE**

## MONEY

<b>ROOT CAUSE</b>	VERIFICATION	PIC	IMPACT
Lack of fund to purchase suitable positioning device	Budget constraint	AZUAN	
Costly positioning accessories in the market	Lack of fund	GURDEEP	

Stock #	Description	Your Price
1104-C3a	Box style merchant board with arms to accommodate DR Panels up to 1-1/4 thick. SPECIFY your panel dimensions at time of order.	\$2,146.85
1104-C3	Box style merchant board with no arms.	\$1,388.88

**Whe Leader In Medical Education** 'Peneraju Pengajaran Perubatan' ~RM 5.5k-

8.5K

Medels 1000 C3a



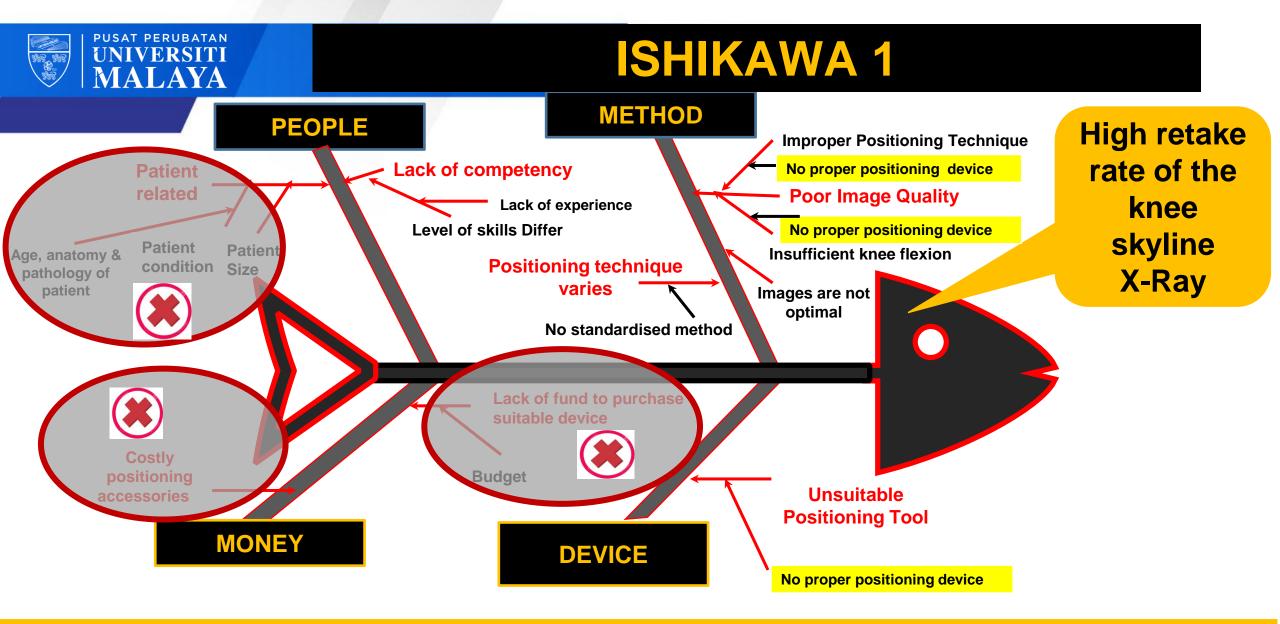
PUSAT PERUBATAN

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## **VERIFICATION OF POSSIBLE CAUSE**

### DEVICE

<b>ROOT CAUSE</b>	VERIFICATION	PIC	IMPACT
Unsuitable positioning tool <b>DEVICE-1</b>	<ul> <li>High retake causes high radiation exposure to patient</li> <li>Time consuming to adjust</li> <li>Not ergonomic</li> </ul>	SHARALLA	
<section-header></section-header>			Image: Note of the second
The Leader In Medical Educa		e especially weak and old patient	

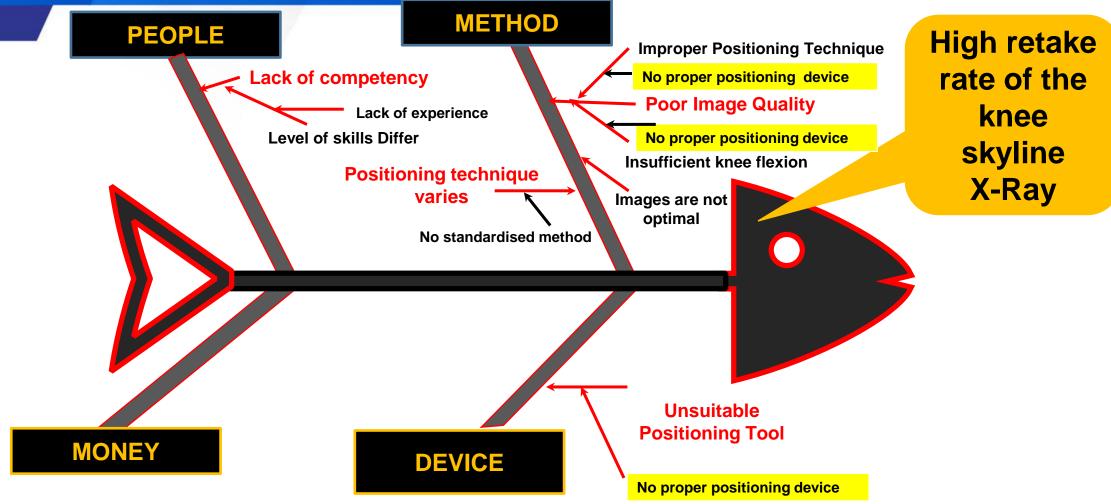


#### Fishbone / Ishikawa diagram for possible causes of a problem





## **ISHIKAWA 2**



### Fishbone / Ishikawa diagram for possible causes of a problem

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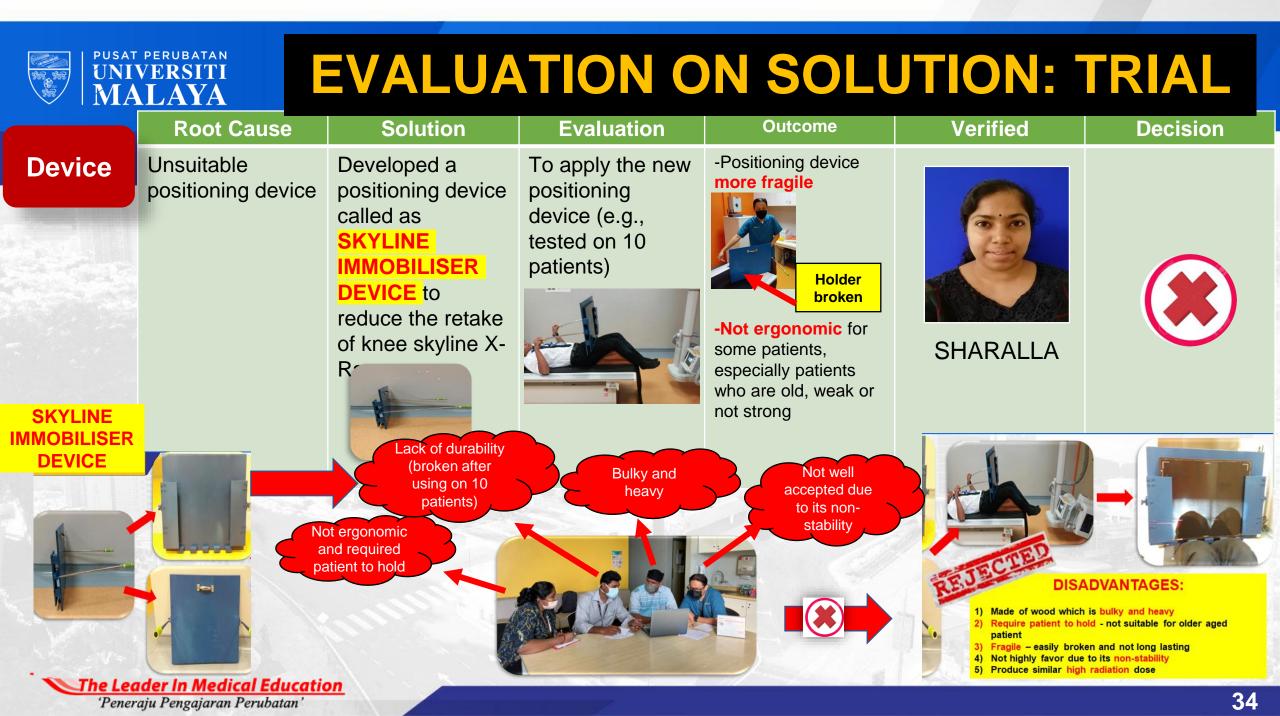
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### **HOW FINAL SOLUTIONS WAS DETERMINED?**

Root Cause (s)	Solution (s)
Poor image quality	Develop a suitable positioning device to reduce motion artefact
Lack of competency	<ul> <li>Provide training</li> <li>Hands on demonstration on skyline view positioning</li> </ul>
Unsuitable positioning device	<ul> <li>Develop a suitable positioning device to assist in optimisation of image quality</li> <li>To reduce the possibility of detector falling during positioning</li> </ul>
Positioning technique varies	<ul> <li>Standardised method of positioning</li> <li>Provide training and coaching</li> </ul>
	Poor image quality   Lack of competency   Unsuitable positioning device   Positioning technique





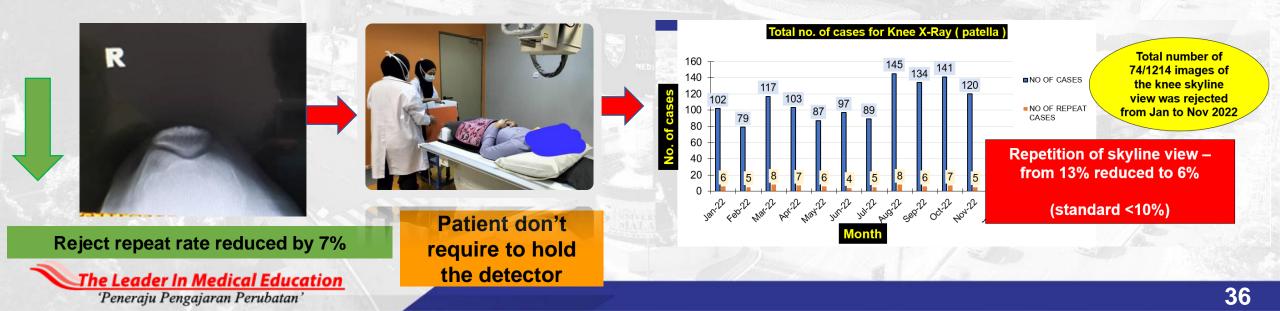
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## **EVALUATION ON SOLUTION: TRIAL**

	Root Cause	Solution	Evaluation	Outcome	Verified	Decision
Device	Unsuitable positioning device	Developed a more suitable positioning device SKYLINER- PROTOTYPE to reduce the retake of knee skyline X-Ray	To apply the new positioning device (e.g., tested on 10 patients)	<ul> <li>The images were optimised</li> <li>The positioning device more solid</li> </ul>	GURDEEP	
SKYLINER						
J						2
		DESIGN AND	<b>CREATION</b>			
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	Root Cause	Solution	Evaluation	Outcome	Verified	Decision	
Method	Poor image quality	Developed a more proper positioning device to reduce motion artefact	Analysed retake rate	Retake rate reduced by 7%	AZUAN		





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## **EVALUATION ON SOLUTION: TRIAL**

	Root Cause	Solution	Evaluation	Outcome	Verified	Decision	
Metho	d No proper positioning technique	Developed a more proper positioning to reduce retake and radiation dose	<ul> <li>Electronic personal dosimeter (EPD) measurement on the patient</li> <li>Phantom study to analyse radiation dose</li> </ul>	To standardise positioning method - able to reduce radiation dose	GURDEEP		CONTRACTOR IN
	LAURIN METHOD				MERCH	ANT METHOD > 90	

Ormalithus	LAU (X-ray tub	e <mark>cephalad</mark>	HOD direc <u>tion</u> ]	A A A A A A A A A A A A A A A A A A A			3		CHANT ME		> 90 dose
Sensitive Organs	Skin dose (µSv)	Approximate effective radiation dose (mSv)	Backgroun radiaton (hours)		Radiation dose parameter ranging from 63-75 KVp & 5-7	Positioning the phantom similar with skyline's positioning	Sensitive Organs	(X-ray tul Skin dose (µSv)	Approvimato	irection) Background radiaton (hours)	Dose saving (%)
Eyes	2.2	0.002	6.6		mAs	LAURIN			. ,		
Thyroid	7.4	0.007	22.2		MERCHANT VIEW	VIEW	Eyes	0.20	0.0002	0.6	91
Breast	4.1	0.004	12.3	Adult Male Manneguin			Thyroid	0.50	0.0005	1.5	93
Pelvis	32.1	0.032	96.3				Breast	0.30	0.0003	0.9	93
							Pelvis	0.00	0.0000	0.0	100
Symphysis pubic	128.0	0.128	384.0				Symphysis pubic	0.00	0.0000	0.0	100
elvis – Non-shielded	254.0	0.254	762.0	Electronic personal					0.0000	0.0	100
Thele	adar In M	edical Edu	cation			65	Pelvis – Non-shielded	0.00	0.0000	0.0	100

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	Root Cause	Solution	Evaluation	Outcome	Verified	Decision	
Method	No proper positioning technique	Developed a more proper positioning to reduce retake and radiation dose	<ul> <li>Electronic personal dosimeter (EPD) measurement on the patient</li> <li>Phantom study to analyse radiation dose</li> </ul>	To standardise positioning method - able to reduce radiation dose	GURDEEP		Contraction of the second
	LAURIN METHOD				MERCH	ANT METHOD > 90%	

Eyes2.2Thyroid7.4	radiation	ckgroun adiaton (hours)	• bringer			Sensitive	(X-ray tub		irection)	reduct
Thyroid 7.4				Radiation dose parameter ranging from 63-75 kVp & 5-7	Positioning the phantom similar with skyline's positioning	Organs	Skin dose (µSv)	Approximate effective radiation dose (mSv)	Background radiaton (hours)	Dose saving (%)
	0.002	6.6		mAs	LAURIN			. ,		
	0.007	22.2		MERCHANT VIEW	VIEW	Eyes	0.20	0.0002	0.6	91
	0.004	12.3	Adult Male Mannequin			Thyroid	0.50	0.0005	1.5	93
Pelvis 32.1		96.3				Breast	0.30	0.0003	0.9	93
		384.0				Pelvis	0.00	0.0000	0.0	100
						Symphysis pubic	0.00	0.0000	0.0	100
elvis – Non-shielded 254.0	0.254 7	762.0 Electronic personal dosemeter (Electronic personal dosem			65	Pelvis – Non-shielded	0.00	0.0000	0.0	100

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	Root Cause	Solution	Evaluation	Outcome	Verified	Decision
People	Lack of competency	<ul> <li>Provided training</li> <li>Hands on demonstration on skyline view positioning</li> </ul>	<ul> <li>Competency skill assessment</li> <li>Outcome of image quality</li> </ul>	Competency level improved > 7%	SHARALLA	







Deemle	Root Cause	Solution	Evaluation	Outcome	Verified	Decision
People	Positioning technique varies	<ul> <li>Standardised method of positioning – MERCHANT METHOD</li> <li>Provided training and coaching</li> </ul>	<ul> <li>Image quality assessment</li> <li>Competency skill assessment</li> </ul>	Improved technique	BALA PPTIMISATION OF THE SKYLINE VIEW WITH SKYLINER	
	ader In Medical Educati	TIONING TECHNIC	RUE VARIES			ARDISATION
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UNIVER MALA	HOW WE	<b>RE SOLUTIONS DETERMINED</b>	)?
	Root Cause (s)	Solution (s)	1
People	Poor image quality	Develop a suitable positioning device to reduce motion artefact	
Method	Lack of competency	<ul> <li>Provide training</li> <li>Hands on demonstration on skyline view positioning</li> </ul>	
	Second		~
Device	Unsuitable positioning device	<ul> <li>Develop a suitable positioning device to assist in optimisation of image quality</li> <li>SKYLINE IMMOBILISER DEVICE (Positioning device more fragile)</li> <li>SKYLINER (Positioning device more durable)</li> </ul>	
Method	Positioning technique varies	<ul> <li>Standardised method of positioning</li> <li>Provide training and coaching</li> </ul>	
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SOLUTION

**METHOD** 

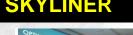
AIM

## **STRATEGY FOR IMPLEMENTATION**

PROBLEM High retake rate of the knee skyline X-Ray









for STANDARDISA



To reduce retake rate of the knee skyline X-Ray

Innovate a suitable positioning device

standardise the technique

To apply a suitable positioning device to

**Donabedian's Model For Change** (Structure-Process-Outcome)

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